



# 2013 3Q Results Presentation

Athens, 14 November 2013



# **CONTENTS**



# **Executive Summary**

- Industry Environment
- Group Results Overview
- Segmental Performance
- Financial Results
- Q&A

# **3Q 2013 GROUP KEY FINANCIALS**

FY	€ million, IFRS		3Q			9M	
2012		2012	2013	Δ%	2012	2013	Δ%
	Income Statement						
13,532	Sales Volume (MT) - Refining	2,993	3,404	14%	9,566	10,246	7%
4,434	Sales Volume (MT) - Marketing	1,193	1,183	-1%	3,456	3,077	-11%
	<u>Adjusted</u>						
444	Adjusted EBITDA *	93	74	-21%	366	133	-64%
335	Adjusted EBIT * (including Associates)	67	46	-31%	302	24	-92%
232	Adjusted Net Income *	63	1	-99%	209	-82	-
	<u>IFRS</u>						
10,469	Net Sales	2,526	2,650	5%	7,605	7,447	-2%
298	EBITDA	123	75	-39%	285	40	-86%
158	EBIT (including Associates' share of profit)	80	47	-41%	190	-70	-
84	Net Income	70	2	-97%	114	-171	-
	Balance Sheet / Cash Flow						
4,350	Capital Employed	-	-	-	4,927	4,604	-7%
1,855	Net Debt	-	-	-	2,418	2,293	-5%
521	Capital Expenditure	139	19	-86%	357	56	-84%

## **RESULTS HIGHLIGHTS**

Positive Elefsina contribution, operational efficiencies and increased tourism led to results improvement q-o-q, despite record low refining margins

## **Industry and Market**

- Exceptionally weak refining conditions
  - Average benchmark margins 4.5\$/bl lower than 3Q12 (est. impact vs 3Q12 at \$120m)
  - Record low FCC benchmark margin at \$1/bbl
- Crude supply conditions remain challenging with Urals at premium to Brent and supply issues for other traditional Med suppliers
- Lower domestic demand but with autofuels at similar to last year levels

#### **Financials**

- 3Q13 Adjusted EBITDA at €74m (2Q13: €21m, 3Q12:€93m)
  - Successful Elefsina ramp-up and improved refinery operations
  - Increased profitability from Greek retail and aviation businesses
  - Tight cost control
  - Higher exports on the back of increased utilisation
- IFRS Net Income at €2m; first positive quarter since 3Q12
- Net Debt at €2.3bn (vs €2.4bn in 3Q12), reflecting seasonal increase in working capital

# **Business developments**

DESFA transaction approved by shareholders; SPA signing scheduled for 4Q. Closing expected
in 2014 after appropriate EU and local regulatory approvals

# **CONTENTS**

Executive Summary

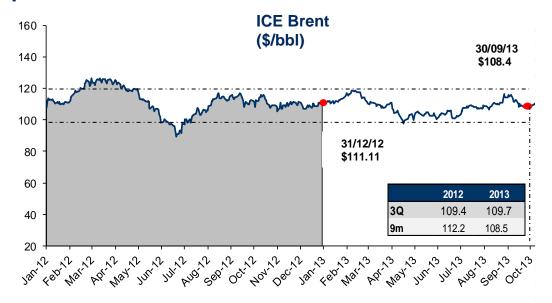


# Industry Environment

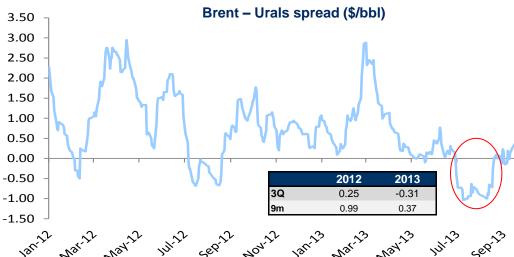
- Group Results Overview
- Segmental Performance
- Financial Results
- Q&A

## INDUSTRY ENVIRONMENT

# Middle Eastern crude oil producers continue to face supply challenges; Brent-Urals spread remains inconsistent with historical trends



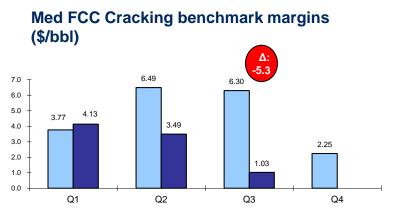
- Syria developments led Crude oil prices higher before settling at \$108/bbl at quarter-end
- September-end price drop reversed inventory gains recorded earlier in the quarter



- Urals trading at premium to Brent for an entire quarter (first time ever)
- Urals account for c.55% of ELPE crude slate in 3Q13

## INDUSTRY ENVIRONMENT

Benchmark margins reflect tight crude pricing and product supply capacity; margin uplift opportunity for complex refiners due to conversion spreads recovery



**□**2012 **■**2013



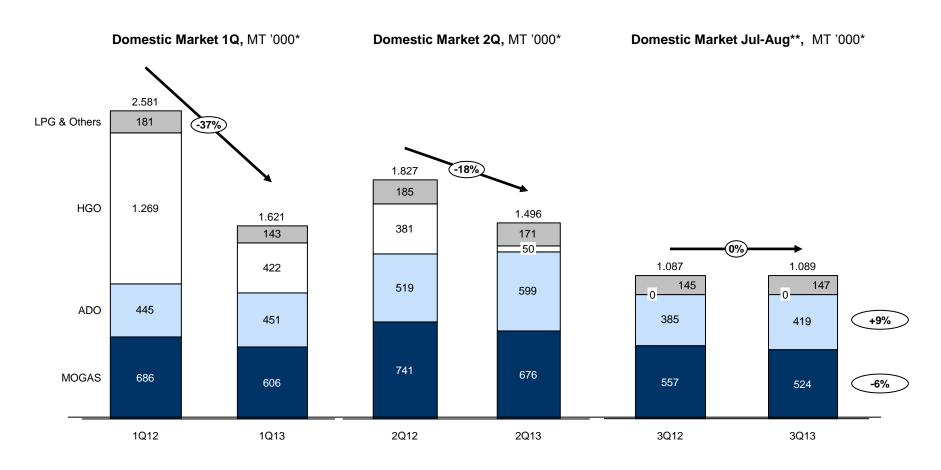
# Med Hydrocracking benchmark margins (\$/bbl)



- Record low FCC margins on weak MOGAS and FO
- Improving hydrocracking margins due to diesel and naphtha cracks
- ELPE complex asset base benefited from recovery in ULSD-HSFO spread (3Q:351\$/T)

## DOMESTIC MARKET ENVIRONMENT

Domestic market demand gradually tapering, flat in 3Q; August records first positive autofuels y-o-y comparison since the onset of the crisis



<sup>(\*)</sup> Does not include PPC and armed forces

<sup>(\*\*)</sup> Based on latest official available data

# **CONTENTS**

- Executive Summary
- Industry Environment

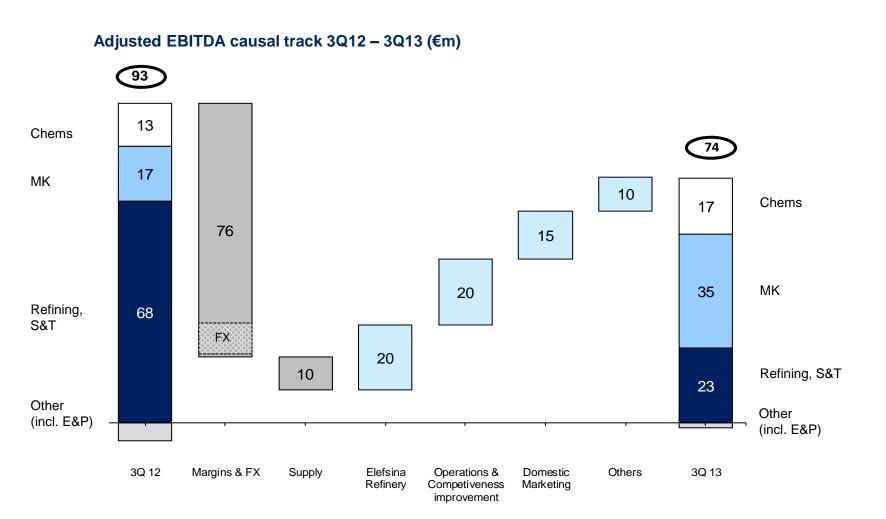


# Group Results Overview

- Segmental Performance
- Financial Results
- Q&A

# CAUSAL TRACK & SEGMENTAL RESULTS OVERVIEW 3Q 2013

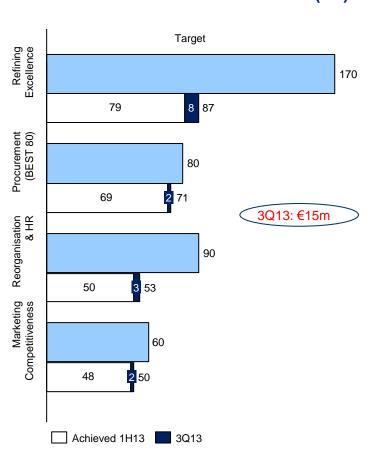
Record low margins affect 3Q13, offset positive performance from Elefsina new refinery, operational improvements and strong tourism season impact



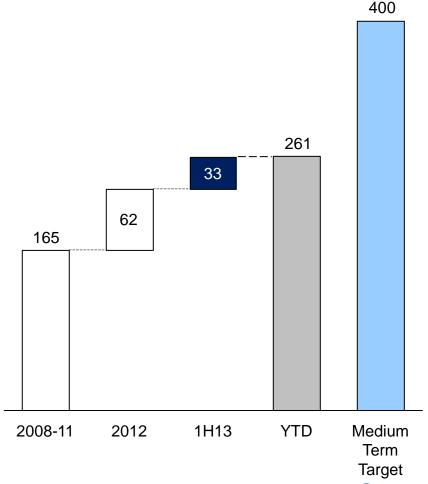
## **COMPETITIVENESS IMPROVEMENTS**

Competitiveness improvements implementation accelerates, following 1H13 scope enhancement, with €15m of additional benefits recorded in 3Q13

#### Overview of transformation initiatives (€m)



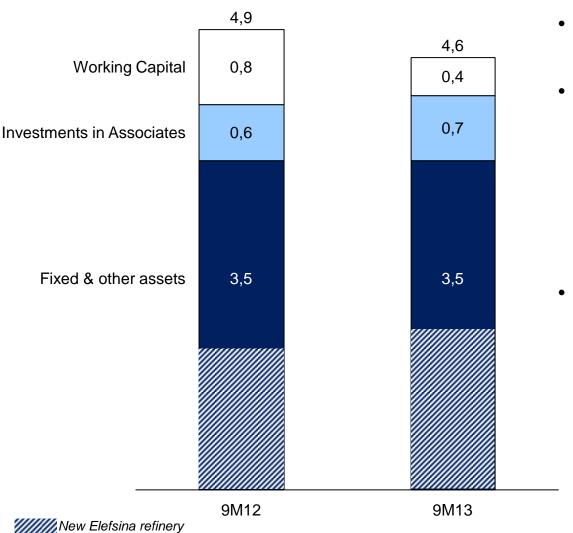
#### **Evolution of transformation initiatives (€m)**



## **BALANCE SHEET**

# Significant working capital release post year-end 2012 due to heating gasoil sales decline

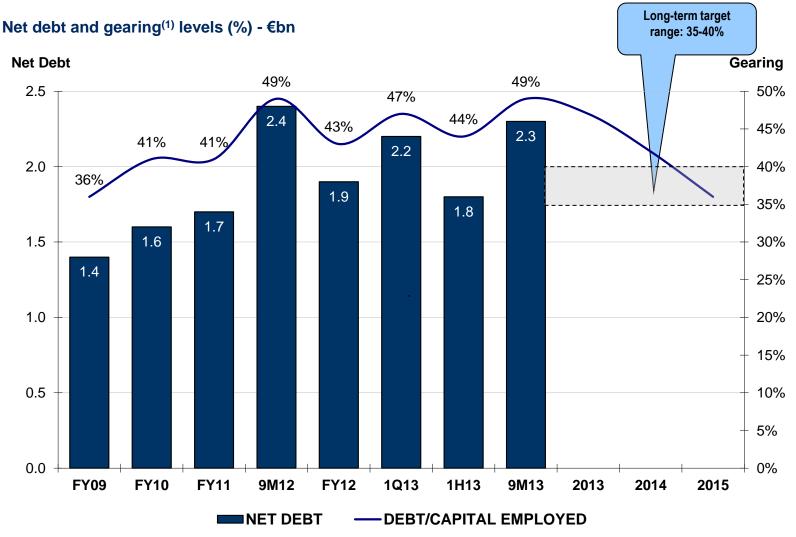
#### Balance sheet structure (€bn)



- Seasonality leads to increased receivables q-o-q
- DESFA included as part of DEPA group at cost (Equity consolidation); asset will be deconsolidated upon SPA signing; estimated write off of €80m due to IFRS treatment and split of book values between DESFA and DEPA
- New refinery affects fixed assets value and depreciation charges

## **GEARING**

Higher net debt q-o-q due to seasonality and crude oil prices; deleverage target, albeit delayed by weak 1H13 results, still on track as earnings pick-up and DESFA sale expected to close in 2014



# **CONTENTS**

- Executive Summary
- Industry Environment
- Group Results Overview



# Segmental Performance

- Financial Results
- Q&A

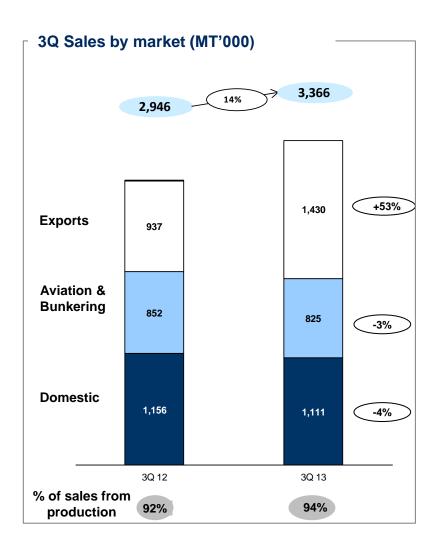
# DOMESTIC REFINING, SUPPLY & TRADING – OVERVIEW

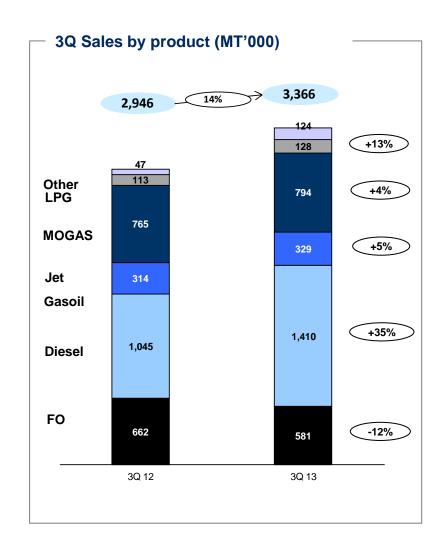
# Elefsina contribution and improved operating performance offset by adverse refining environment

FY	IFRS FINANCIAL STATEMENTS		3Q			9M	
2012	€ MILLION	2012	2013	Δ%	2012	2013	Δ%
	KEY FINANCIALS - GREECE						
13,584	Sales Volume (MT '000)	2,997	3,398	13%	9,567	10,207	7%
12,194	Production (MT '000)	2,800	3,151	13%	7,809	8,964	15%
9,566	Net Sales	2,316	2,369	2%	6,931	6,690	-3%
348	Adjusted EBITDA	71	22	-69%	278	29	-89%
494	Capex	133	16	-88%	342	47	-86%
	KPIs						
111.7	Average Brent Price (\$/bbl)	109.4	109.7	0%	112.2	108.5	-3%
1.29	Average €/\$ Rate (€1 =)	1.25	1.32	6%	1.28	1.32	3%
3.28	HP system benchmark margin \$/bbl	4.96	0.32	-94%	3.91	1.95	-50%
8.34	Realised margin \$/bbl	9.89	6.60	-33%	9.37	6.01	-36%

- Successful Elefsina ramp-up with steadily increasing contribution even at current weak benchmark margins; additional upside potential from optimisation opportunities
- Operational improvements in Aspropyrgos and synergies in South Refining Hub
- Cost of crude affected by Med supply issues on Libya shut-in and reduced Iraq flows

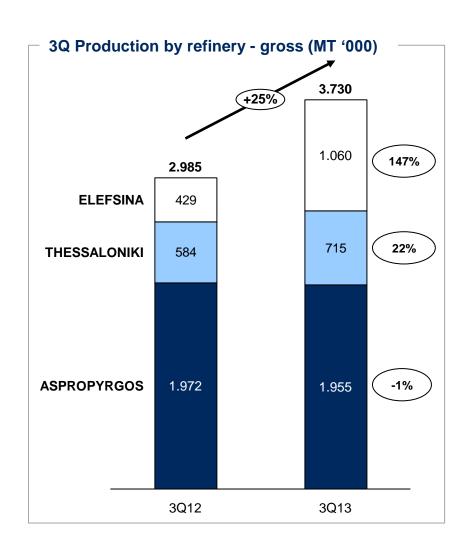
# DOMESTIC REFINING, SUPPLY & TRADING – SALES VOLUMES\* Elefsina operation drives volume increase through export diesel sales

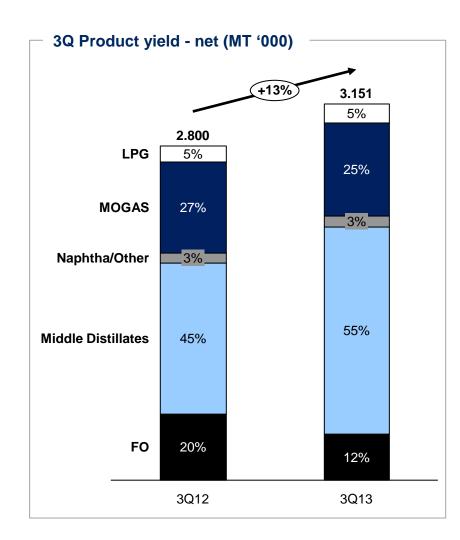




# **DOMESTIC REFINING, SUPPLY & TRADING – OPERATIONS**

Refineries operated as system (inter-refinery flows of 0.6 MT) with benefits accruing from higher conversion on the back of ULSD-FO and MOGAS-Naphtha spreads.

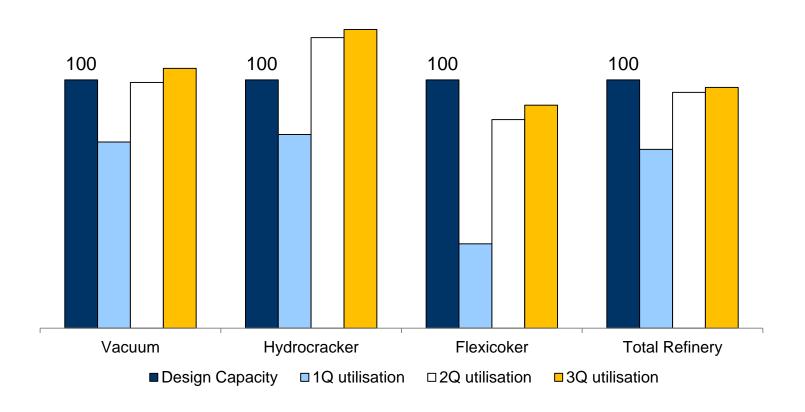




# DOMESTIC REFINING, SUPPLY & TRADING – ELEFSINA RAMP-UP

Elefsina refinery post completion rump-up completed. Hydrocracker and vacuum units exceeded 100% of nominal capacity in 3Q; Flexicoker ramp-up resulted to 97% refinery utilisation

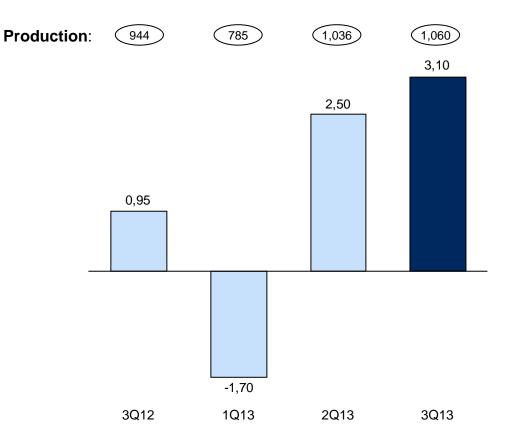
Elefsina conversion units and total refinery 2013 utilisation vs design rates - (%)



# **DOMESTIC REFINING, SUPPLY & TRADING – ELEFSINA OPERATIONS**

Improved performance vs. benchmarks following resolution of start-up issues, compensates for 1Q shut-down

Elefsina over-performance\* vs benchmark refining margins (\$/bbl) – Production (MT)



- Further increase in production at 1,060MT
- Improving over-performance vs benchmarks (3Q 3.1 \$/bbl), reflects design flexibility and potential for further optimisation
- Middle distillates yield at 76%, exceeding design rates

## **DOMESTIC MARKETING**

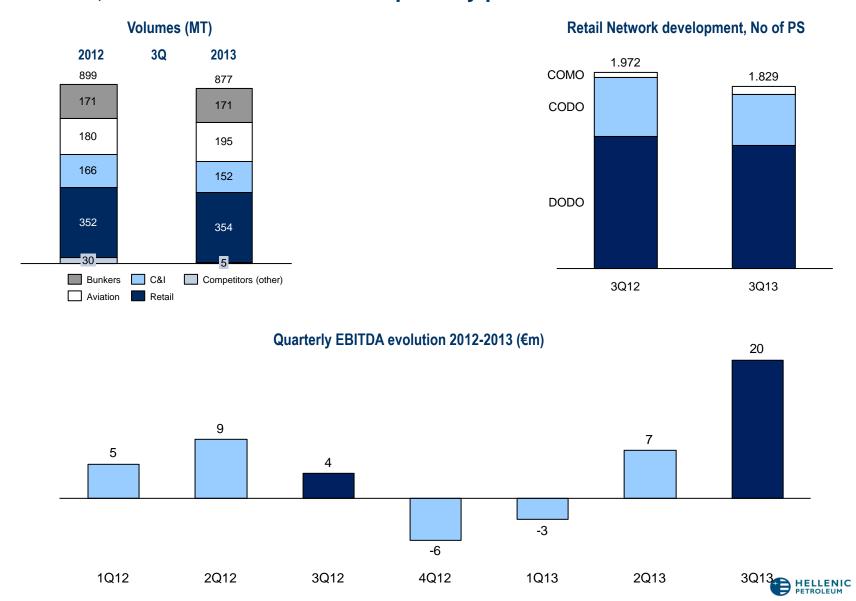
Increased profitability as retail, aviation and marine business benefit from tourism. Additional improvements driven by restructuring and cost reduction initiatives lead to positive EBIT

FY	IFRS FINANCIAL STATEMENTS		3Q			9M	
2012	€ MILLION	2012	2013	Δ%	2012	2013	∆%
	KEY FINANCIALS - GREECE						
3,361	Volume (MT '000)	898	877	-2%	2,665	2,249	-16%
2,781	Net Sales	758	694	-8%	2,219	1,769	-20%
7	EBITDA	4	20	-	14	33	-
-36	EBIT	-7	10	-	-18	3	-
	ADJUSTED RESULTS <sup>(*)</sup>						
12	Adjusted EBITDA*	4	20	-	18	24	30%
011111	KEY INDICATORS			011111111111111111111111111111111111111			
1,931	Petrol Stations				1,972	1,829	-7%

- Strong Aviation contribution on record tourism season
- Geographical mix drives margin improvement in retail
- Increased international bunkering offset lower coastal marine business
- Positive C&I performance sustained

## DOMESTIC MARKETING

Significant profitability improvement in retail, underlined by sales growth and network optimization; business unit records best quarterly performance since 1Q10



#### INTERNATIONAL MARKETING

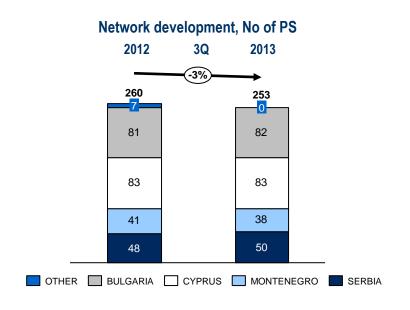
Increased in-market wholesale business (on the back of higher HP export capacity) and improved retail margins drive EBITDA to €16m

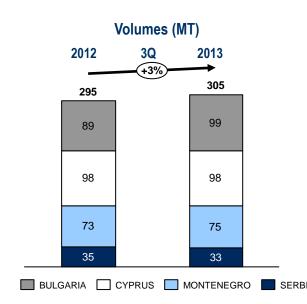
FY	IFRS FINANCIAL STATEMENTS		3Q			9M	
2012	€ MILLION	2012	2013	Δ%	2012	2013	Δ%
	KEY FINANCIALS - INTERNATIONAL						
1,072	Volume (MT '000)	295	306	4%	791	828	5%
1,087	Net Sales	305	297	-3%	805	795	-1%
37	EBITDA	13	16	24%	31	29	-8%
22	EBIT	9	12	37%	20	18	-11%
	ADJUSTED RESULTS <sup>(*)</sup>						
41	Adjusted EBITDA*	13	16	19%	33	33	0%
	KEY INDICATORS						
255	Petrol Stations				260	253	-3%

- Improved profitability in Bulgaria on higher retail margins; increased wholesale volumes
- Cost control and increased contribution from wholesale supported profitability in Cyprus
- Performance sustained in Montenegro, despite increased competition
- Benefit of increasing sales volume in Serbia offset by lower margin

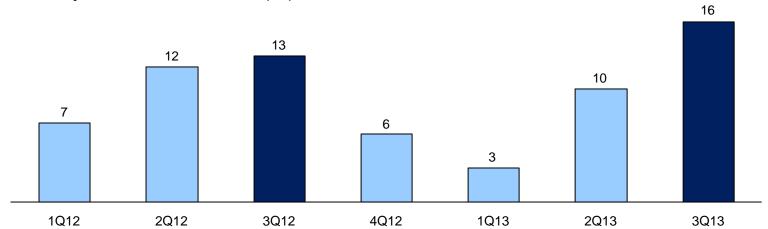
## INTERNATIONAL MARKETING

Operational improvements and new business development drive earnings growth; network footprint resizing focusing on key markets





#### Quarterly EBITDA evolution 2012-2013 (€m)



# PETROCHEMICALS Strong PP margins and operational performance resulted to higher EBITDA

FY	IFRS FINANCIAL STATEMENTS		3Q			9M	
2012	€ MILLION	2012	2013	Δ%	2012	2013	Δ%
	KEY FINANCIALS*						
348	Sales Volume (MT '000)	81	79	-2%	264	222	-16%
371	Net Sales	83	84	1%	276	243	-12%
47	EBITDA	13	17	34%	35	44	28%
29	EBIT	8	13	57%	22	32	48%
	ADJUSTED RESULTS**						
47	Adjusted EBITDA	13	17	34%	35	46	33%

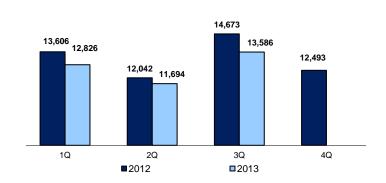
- PP margins sustained in 3Q; trading gains on higher q-o-q prices
- Strong commercial performance improve PP sales mix
- Increased BOPP contribution on new products and markets, operational improvements and cost control

# POWER GENERATION: 50% stake in Elpedison 3Q13 EBITDA at €16m (-16% y-o-y) on lower electricity demand and maintenance at Thisvi

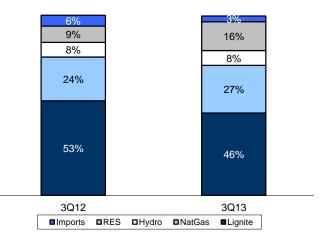
# EBITDA (€m) 2012 3Q 2013 2012 9m 2013 48 40

- Consumption 8% lower in 3Q y-o-y due to mild weather conditions
- Lower gas price led to higher gas-fired plants participation in the energy mix
- Reduced utilisation of Elpedison plants due to maintenance at Thisvi
- ELPEDISON debt refinancing with a new €300m,
   2-year syndicated facility

#### Power consumption (GWh)

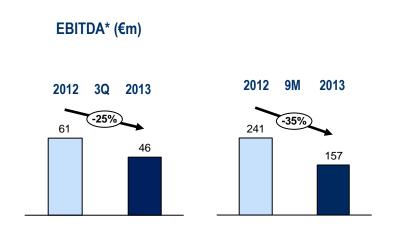


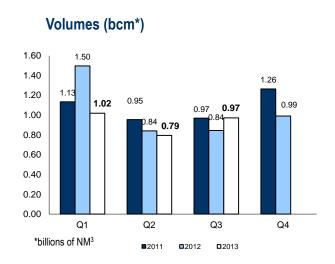
#### System energy mix



## GAS: 35% stake in DEPA

# Increased volumes on higher gas demand offset by new gas transportation tariffs; Net Income contribution at €10m





- 3Q sales volume increase by 15% due to higher gas fired electricity generation
- Application of new gas transportation tariffs (Feb 2013) affected RAB performance
- DEPA performance sustained, supported by higher volumes

# **DESFA Privatisation process**

- Greek State Court of Audit ("Elegktiko Synedrio") approval cleared path for SPA signing
- Closing subject to competition authorities, DG Energy and Greek energy regulator RAE approvals

# **CONTENTS**

- Executive Summary
- Industry Environment
- Group Results Overview
- Segmental Performance



- Financial Results
- Q&A

# **3Q 2013 FINANCIAL RESULTS GROUP PROFIT & LOSS ACCOUNT**

FY	IFRS FINANCIAL STATEMENTS		3Q			9M	
2012	€ MILLION	2012	2013	Δ%	2012	2013	Δ%
10,469	Sales	2,526	2,650	5%	7,605	7,447	(2%)
(9,931)	Cost of sales	(2,330)	(2,502)	(7%)	(7,134)	(7,235)	(1%)
538	Gross profit	195	147	(25%)	470	212	(55%)
(409)	Selling, distribution and administrative expenses	(122)	(113)	8%	(326)	(329)	(1%)
(4)	Exploration expenses	(1)	(0)	74%	(2)	(2)	11%
(6)	Other operating (expenses) / income - net*	8	2	(79%)	17	(1)	-
120	Operating profit (loss)	81	36	(55%)	159	(121)	-
(54)	Finance costs - net	(14)	(55)	-	(35)	(157)	-
11	Currency exchange gains /(losses)	20	1	(93%)	(7)	10	-
38	Share of operating profit of associates**	(0)	12	-	31	51	62%
115	Profit before income tax	87	(5)	-	148	(216)	-
(22)	Income toy evenes / (eradit)	(47)	0		(25)	42	
(33)	Income tax expense / (credit)	(17)	9	(050()	(35)		-
81	Profit for the period	70	4	(95%)	112	(174)	-
3	Minority Interest	1	(2)	-	2	3	96%
84	Net Income (Loss)	70	2	(97%)	114	(171)	-
0.28	Basic and diluted EPS (in €)	0.23	0.01	(97%)	0.37	(0.56)	-
298	Reported EBITDA	123	75	(39%)	285	40	(86%)

<sup>(\*)</sup> Includes derecognition of Elefsina project hedges (non-recurring)

<sup>(\*\*)</sup> Includes 35% share of operating profit of DEPA Group

# **3Q 2013 FINANCIAL RESULTS**REPORTED VS ADJUSTED EBITDA

FY	(€ million)		3Q		9M
2012		2012	2013	2012	2013
298	Reported EBITDA	123	75	285	40
146	Inventory effect & one-offs	-29	-1	80	94
444	Adjusted EBITDA	94	74	366	133

# 3Q 2013 FINANCIAL RESULTS GROUP BALANCE SHEET

IFRS FINANCIAL STATEMENTS	FY	9M
<b>€ MILLION</b>	2012	2013
Non-current assets		
Tangible and Intangible assets	3,708	3,593
Investments in affiliated companies*	646	685
Other non-current assets	137	139
	4,492	4,417
Current assets		
Inventories	1,220	1,082
Trade and other receivables	791	1,056
Cash and cash equivalents	901	496
	2,912	2,633
Total assets	7,404	7,050
Shareholders equity	2,376	2,194
Minority interest	121	116
Total equity	2,497	2,310
Non- current liabilities		
Borrowings	383	1,337
Other non-current liabilities	222	179
	605	1,516
Current liabilities		
Trade and other payables	1,920	1,753
Borrowings	2,375	1,452
Other current liabilities	7	19
	4,301	3,224
Total liabilities	4,907	4,740
Total equity and liabilities	7,404	7,050

# **3Q 2013 FINANCIAL RESULTS** GROUP CASH FLOW

FY	IFRS FINANCIAL STATEMENTS	9M	9M
2012	€ MILLION	2012	2013
	Cash flows from operating activities		
558	Cash generated from operations	(218)	(218)
(34)	Income and other taxes paid	(5)	(6)
524	Net cash (used in) / generated from operating activities	(223)	(224)
(518)	Cash flows from investing activities  Purchase of property, plant and equipment & intangible assets	(358)	(56)
4	Sale of property, plant and equipment & intangible assets	1	4
2	Sale of subsidiary	-	_
13	Interest received	11	5
(1)	Investments in associates	(1)	(3)
9	Dividends received	12	13
(491)	Net cash used in investing activities	(334)	(37)
	Cash flows from financing activities		
(67)	Interest paid	(44)	(127)
(140)	Dividends paid	(132)	(46)
683	Proceeds from borrowings	439	1,276
(591)	Repayment of borrowings	(385)	(1,245)
(6)	Payments to minority holdings from share capital decrease		-
(122)	Net cash generated from / (used in ) financing activities	(122)	(142)
		~~~~~	
(89)	Net increase/(decrease) in cash & cash equivalents	(679)	(403)
985	Cash & cash equivalents at the beginning of the period	985	901
4	Exchange gains/(losses) on cash & cash equivalents	3	(2)
(89)	Net increase/(decrease) in cash & cash equivalents	(679)	(403)
901	Cash & cash equivalents at end of the period	310	496

# **3Q 2013 FINANCIAL RESULTS SEGMENTAL ANALYSIS**

FY			3Q			9M	
2012	€ million, IFRS	2012	2013	Δ%	2012	2013	Δ%
	Reported EBITDA						
210	Refining, Supply & Trading	98	25	-75%	208	-63	-
44	Marketing	16	35	-	45	61	36%
47	Petrochemicals	13	17	34%	35	44	28%
300	Core Business	127	77	-39%	287	43	-85%
-2	Other (incl. E&P)	-4	-2	45%	-2	-3	-36%
298	Total	123	75	-39%	285	40	-869
89	Associates (Power & Gas) share attributable to Group	-2	24	-	67	75	129
	Adjusted EBITDA (*)						
345	Refining, Supply & Trading	68	23	-65%	280	33	-889
53	Marketing	17	35	-	51	57	119
47	Petrochemicals	13	17	34%	35	46	33%
444	Core Business	97	76	-22%	366	136	-63
0	Other (incl. E&P)	-4	-2	44%	0	-3	-
444	Total	93	74	-21%	366	133	-649
121	Associates (Power & Gas) share attributable to Group	-2	24	-	67	75	129
	Adjusted EBIT (*)						
244	Refining, Supply & Trading	44	1	-98%	211	-74	-
-6	Marketing	2	23		8	16	-
29	Petrochemicals	8	13	57%	22	34	589
267	Core Business	55	36	-34%	241	-23	-
-2	Other (incl. E&P)	-4	-2	41%	-1	-4	-
265	Total	51	34	-33%	239	-27	-
87	Associates (Power & Gas) share attributable to Group	-10	12	-	44	51	15%

# **3Q 2013 FINANCIAL RESULTS SEGMENTAL ANALYSIS - II**

FY			3Q			9M	
2012	€ million, IFRS	2012	2013	Δ%	2012	2013	Δ%
	Volumes (M/T'000)						
13,532	Refining, Supply & Trading	2,993	3,404	14%	9,566	10,246	7%
4,434	Marketing	1,193	1,183	-1%	3,456	3,077	-11%
348	Petrochemicals	81	79	-2%	264	222	-16%
18,314	Total - Core Business	4,267	4,665	9%	13,286	13,545	2%
	Sales						
10,154	Refining, Supply & Trading	2,457	2,488	1%	7,365	7,017	-5%
3,868	Marketing	1,064	991	-7%	3,024	2,564	-15%
371	Petrochemicals	83	84	1%	276	243	-12%
14,393	Core Business	3,604	3,563	-1%	10,664	9,824	-8%
-3,924	Intersegment & other	-1,078	-914	31%	-3,059	-2,378	22%
10,469	Total	2,526	2,650	5%	7,605	7,447	-2%
	Capital Employed						
1,101	Refining, Supply & Trading				1,616	2,753	70%
840	Marketing				899	959	7%
144	Petrochemicals				158	141	-11%
2,085	Core Business				2,673	3,852	44%
1,590	Refinery Upgrades				1,590	0	-100%
646	Associates (Power & Gas)				636	685	8%
29	Other (incl. E&P)				26	67	-
4,350	Total				4,927	4,604	-7%

# **CONTENTS**

- Executive Summary
- Industry Environment
- Group Results Overview
- Segmental Performance
- Financial Results



• Q&A

# **DISCLAIMER**

# Forward looking statements

Hellenic Petroleum do not in general publish forecasts regarding their future financial results. The financial forecasts contained in this document are based on a series of assumptions, which are subject to the occurrence of events that can neither be reasonably foreseen by Hellenic Petroleum, nor are within Hellenic Petroleum's control. The said forecasts represent management's estimates, and should be treated as mere estimates. There is no certainty that the actual financial results of Hellenic Petroleum will be in line with the forecasted ones.

In particular, the actual results may differ (even materially) from the forecasted ones due to, among other reasons, changes in the financial conditions within Greece, fluctuations in the prices of crude oil and oil products in general, as well as fluctuations in foreign currencies rates, international petrochemicals prices, changes in supply and demand and changes of weather conditions. Consequently, it should be stressed that Hellenic Petroleum do not, and could not reasonably be expected to, provide any representation or guarantee, with respect to the creditworthiness of the forecasts.

This presentation also contains certain financial information and key performance indicators which are primarily focused at providing a "business" perspective and as a consequence may not be presented in accordance with International Financial Reporting Standards (IFRS).