## HELLENIC <br> PETROLEUM



## 2018 1Q Results Presentation

Athens, 31 May 2018

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-Executive Summary- Industry Environment- Group Results Overview- Business Units Performance

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## 1Q18 KEY HIGHLIGHTS: Positive 1Q18 results despite weaker refining environment

- Adj. EBITDA at $\boldsymbol{€ 1 4 9 \mathbf { m } ( - 3 5 \% ) \text { , Adj. Net Income at } \boldsymbol { € } \mathbf { 6 2 m } ( - 5 1 \% ) ~}$
- Lower benchmark margins on increasing crude oil prices; weaker USD vs EUR
- Higher exports (+15\%) on record utilisation with total sales volumes up $3 \%$ at 4.1 m MT; weaker domestic demand due to heating gasoil and power generation; auto fuels up (4\%)
- Refining performance and wholesale margin uplift at $\$ 5.7 / \mathrm{bbl}$ vs benchmarks
- IFRS Reported Net Income at $\boldsymbol{€} \mathbf{7 4 m}$ ( $-40 \%$ yoy)
- Crude price increase results in higher sales Revenue ( $€ 2.2 \mathrm{bln}$ ) and positively affected Reported EBITDA due to inventory effect ( $+€ 19 \mathrm{~m}$ )
- Reduction of financial expenses by $17 \%$ yoy as a result of lower interest margins and debt
- Weaker DEPA group results on account of mild weather conditions and European energy markets normalisation (vs 1Q17)
- Cashflow \& Balance sheet
- 1 Q18 operating cashflow (Adj. EBITDA - Capex) at €122m; Net Debt at €2bn
- Refinancing of 2018 facilities completed, improving maturity profiles and reducing cost of debt with effect from 2Q18; options for 2019 Eurobond refinancing under consideration


## 1Q18 KEY HIGHLIGHTS

## - Key Developments

- On 18 April 2018, POIH and HRADF, initiated an international sale process for a majority participation (at least $50.1 \%$ of the share capital) at ELPE
- On 19 April 2018, ELPE and the HRADF accepted the bid for the sale of $66 \%$ of DESFA by a JV of Snam S.p.A., Enagas and Fluxys, for a consideration of $€ 535 \mathrm{~m}$; closing is subject to customary approvals
- On 16 May 2017 DEPA announced the sale of $51 \%$ of retail gas company EPA Thessaloniki to ENI for a cash consideration of $€ 57 \mathrm{~m}$; transactions enable the restructuring of DEPA Group (post DESFA transaction)
- On 5 March 2018, ELPE, as member of a JV, submitted offers for exploration and production in two offshore areas West and SW of Crete (Total 40\% - operator, ExxonMobil 40\%, ELPE 20\%) and one in Ionian sea (Repsol 50\% - operator, ELPE 50\%)


## 1Q18 GROUP KEY FINANCIALS

Refining sales volumes (m MT)


| FY | LTM | € million, IFRS |  | 1Q |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2017 | 1Q18 |  | 2017 | 2018 | $\Delta \%$ |
| Income Statement |  |  |  |  |  |
| 16,069 | 16,194 | Sales Volume (MT'000) - Refining | 3,977 | 4,102 | 3\% |
| 5,165 | 5,010 | Sales Volume (MT'000) - Marketing | 1,201 | 1,046 | -13\% |
| 7,995 | 8,097 | Net Sales | 2,066 | 2,168 | 5\% |
| Segmental EBITDA |  |  |  |  |  |
| 639 | 562 | - Refining, Supply \& Trading | 190 | 113 | -41\% |
| 95 | 94 | - Petrochemicals | 28 | 26 | -6\% |
| 107 | 107 | - Marketing | 13 | 14 | 4\% |
| -7 | -8 | - Other | -2 | -4 | -48\% |
| 834 | 754 | Adjusted EBITDA* | 229 | 149 | -35\% |
| 31 | 15 | Share of operating profit of associates ** | 31 | 14 | -55\% |
| 676 | 577 | Adjusted EBIT * (including Associates) | 215 | 116 | -46\% |
| -165 | -157 | Finance costs - net | -46 | -39 | 17\% |
| 372 | 308 | Adjusted Net Income * | 126 | 62 | -51\% |
| 851 | 792 | IFRS Reported EBITDA | 226 | 166 | -26\% |
| 384 | 334 | IFRS Reported Net Income | 124 | 74 | -40\% |
| Balance Sheet / Cash Flow |  |  |  |  |  |
| 4,173 | - | Capital Employed | 4,039 | 4,419 | 9\% |
| 1,800 | - | Net Debt | 1,783 | 1,973 | 11\% |
| 43\% | - | Net Debt / Capital Employed | 44\% | 45\% |  |
| 209 | 217 | Capital Expenditure | 18 | 27 | 48\% |



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## INDUSTRY ENVIRONMENT

## Increase in crude oil prices continued in 1Q18; stronger EUR vs USD

ICE Brent (\$/bbl) and EUR/USD*


- Higher crude oil prices driven by tighter supply/demand balances and geopolitics
- Weakening USD on political developments and monetary policy
- Brent - WTI lower to $\$ 4.3 / \mathrm{bbl}$
- Med crude supply dynamics led B-U spread at $\$ 1.7 / \mathrm{bbl}$


## INDUSTRY ENVIRONMENT

Weaker product cracks reflected in lower benchmark margins; diesel strength drove Hydrocracking benchmarks higher


Med benchmark margins** $(\$ / b b)$ FCC


Hydrocracking \& FXC

(*) Brent based.
$\left.{ }^{* *}\right)$ Revised benchmark margins set post-upgrades and secondary feedstock pricing adjustment PETROLEUM

## DOMESTIC MARKET ENVIRONMENT

Higher auto-fuels demand not enough to offset weaker Heating gasoil consumption due to mild weather

Domestic Market demand* (MT ‘000)


Aviation \& Bunkers demand (MT ‘000)


[^1]Source: Ministry of Production Restructuring, Environment and Energy


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## CAUSAL TRACK \& SEGMENTAL RESULTS OVERVIEW 1Q 2018

## Weaker USD and benchmarks affected 1Q profitability

Adjusted EBITDA causal track 1Q17 vs 1Q18 (€m)


## CREDIT FACILITIES - LIQUIDITY

2018 refinancing completed with positive impact on interest cost from 2Q onwards and improvement of maturity profile


## Agreed - under implementation

1. EUR380m syndicated facility refinanced for 2023 , with upsizing to EUR400m and lower interest cost
2. New USD250m facility improves currency exposure
3. Repayment of EUR240m syndicated bank facility established in 2016 as a stand by for the Eurobond repayment

## Next Steps

1. 2018 Maturity to be rolled over
2. 2019 Eurobond to be considered

Pro-Forma (post refinancing) Maturity Profile ( $€ \mathrm{~m}$ )


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## DOMESTIC REFINING, SUPPLY \& TRADING - OVERVIEW

Weaker refining environment (benchmark margin -16\%, EUR/USD +16\%) and increased $\mathrm{CO}_{2}$ costs; negative impact partly mitigated by record runs and operational efficiency

| FY | IFRS FINANCIAL STATEMENTS | 1Q |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2017 | € MILLION | 2017 | 2018 | $\Delta \%$ |
| KEY FINANCIALS - GREECE |  |  |  |  |
| 16,056 | Sales Volume (MT '000) | 3,976 | 4,108 | 3\% |
| 15,040 | Net Production (MT '000) | 3,843 | 3,917 | 2\% |
| 6,967 | Net Sales | 1,830 | 1,934 | 6\% |
| 632 | Adjusted EBITDA * | 189 | 112 | -40\% |
| 150 | Capex | 15 | 17 | 19\% |
| KPls |  |  |  |  |
| 55 | Average Brent Price (\$/bbl) | 55 | 67 | 23\% |
| 1.13 | Average $€ / \$$ Rate ( $€ 1=$ ) | 1.06 | 1.23 | 16\% |
| 5.0 | HP system benchmark margin \$/bbl (**) | 4.9 | 4.2 | -16\% |
| 10.5 | Realised margin \$/bbl (***) | 10.9 | 9.9 | -9\% |

(*) Calculated as Reported less the Inventory effects and other non-operating items
(**) System benchmark weighted on feed

## DOMESTIC REFINING, SUPPLY \& TRADING - OPERATIONS

Gross refinery output at 4.5 m MT reflects highest ever utilisation; crude supply diversity allows optimisation and risk management

(*) Total input over nominal CDU capacity

## DOMESTIC REFINING, SUPPLY \& TRADING - SALES

Weak heating gasoil sales and lower demand for power generation, combined with increased production, led exports to $61 \%$ of total sales

Sales* by market (MT'000)

(*) Ex-refinery sales to end customers or trading companies, excludes crude oil and sales to cross refinery transactions $^{*}$
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## DOMESTIC REFINING, SUPPLY \& TRADING - REALISED REFINING MARGIN

Realised margin reflects refining over-performance as well as wholesale trading margin; uplift vs benchmark consistent despite weaker benchmark and higher oil prices; increased exports affect per unit trading margin

ELPE realised vs benchmark* margin (\$/bbl)


(*) System benchmark calculated using actual crude feed weights
(**) Includes PP contribution which is reported under Petchems

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## PETROCHEMICALS

## Sales volumes and operating profitability sustained

| $\begin{gathered} \text { FY } \\ 2017 \end{gathered}$ | IFRS FINANCIAL STATEMENTS € MILLION | 1Q |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2017 | 2018 | $\Delta \%$ |
|  | KEY FINANCIALS* |  |  |  |
| 243 | Volume (MT '000) | 66 | 68 | 3\% |
| 267 | Net Sales | 74 | 77 | 3\% |
| 95 | Adjusted EBITDA** | 28 | 26 | -6\% |
|  | KEY INDICATORS |  |  |  |
| 392 | EBITDA ( $€ / \mathrm{MT}$ ) | 417 | 381 | -9\% |
| 36 | EВITDA margin (\%) | 37 | 34 | -9\% |

(*) FCC Propane-propylene spread reported under petchems (**) Calculated as Reported less non-operating items

Sales volumes (MT ‘000)


PP benchmark margins* $(€ / \mathrm{MT})$


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## DOMESTIC MARKETING

Adjusted EBITDA at similar to last year levels with improved market share but lower HGO sales volumes

| FY | IFRS FINANCIAL STATEMENTS | 1Q |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2017 | € MILLION | 2017 | 2018 | $\Delta \%$ |
|  | KEY FINANCIALS - GREECE |  |  |  |
| 4,058 | Volume (MT '000) | 953 | 826 | -13\% |
| 2,093 | Net Sales | 498 | 462 | -7\% |
| 51 | Adjusted EBITD A* | 3 | 3 | -9\% |
|  | KEY INDICATORS |  |  |  |
| 1,760 | Petrol Stations | 1,737 | 1,749 | 1\% |
| 13 | EBITDA (€/MT) | 3.4 | 3.6 | 5\% |
| 2.4 | EBITDA margin (\%) | 0.6 | 0.6 | -2\% |



## INTERNATIONAL MARKETING

Improved EBITDA on higher retail margins, despite reduced wholesale volumes in Bulgaria

| FY | IFRS FINANCIAL STATEMENTS $€$ MILLION | 1Q |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2017 |  | 2017 | 2018 | $\Delta \%$ |
|  | KEY FINANCIALS - INTERNATIONAL |  |  |  |
| 1,106 | Volume (MT '000) | 248 | 220 | -11\% |
| 821 | Net Sales | 189 | 181 | -4\% |
| 56 | Adjusted EBITDA* | 10 | 11 | 6\% |
|  | KEY INDICATORS |  |  |  |
| 277 | Petrol Stations | 273 | 278 | 2\% |
| 50 | EBITDA (€/MT) | 41 | 49 | 19\% |
| 6.8 | EBITDA margin (\%) | 5.4 | 6.0 | 11\% |

Sales Volumes per country (MT ‘000)


EBITDA per country ( $€ \mathrm{~m}$ )


SerbiaMontenegroBulgariaCyprus

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## Power \& Gas

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## POWER GENERATION: 50\% stake in Elpedison

Lower NatGas participation in production and delay of CACs affected profitability; comparison to last year is distorted by Jan 2017 European energy crisis impact on prices

| FY | FINANCIAL STATEMENTS | 1Q |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2017 | € MILLION | 2017 | 2018 | $\Delta \%$ |
| KEY FINANCIALS |  |  |  |  |
| 2.731 | Net production (MWh '000) | 732 | 709 | -3\% |
| 409 | Sales | 108 | 101 | -7\% |
| 31 | EBITDA | 15 | 5 | -67\% |
| 3 | EBIT | 8 | (2) | - |



## GAS: 35\% stake in DEPA

Lower power generation demand (-25\%) and warmer weather affected DEPA results

| FY | FINANCIAL STATEMENTS | 1Q |  |  |
| ---: | :--- | ---: | ---: | ---: | :--- |
| $\mathbf{2 0 1 7}$ | € MILLION | 2017 | 2018 | $\Delta \%$ |
|  | KEY FINANCIALS |  |  |  |
| 4.040 | Sales Volume (million NM $^{3}$ ) | 1.231 | 947 | $-23 \%$ |
| 237 | EBITDA | 116 | 75 | $-36 \%$ |
| 133 | Profit after tax | 77 | 47 | $-39 \%$ |
| 46 | Included in ELPE Group results (35\% Stake) | 27 | $\mathbf{1 7}$ | $-38 \%$ |

- Lower volumes vs LY driven by Power Generators (-25\%) \& EPAs (-29\%) affect DEPA and DESFA profitability
- Margins also lower as 1Q17 was affected by particularly cold weather

DESFA Privatisation process

- ELPE EGM in May approved DESFA transaction; total cash consideration to ELPE of $€ 284 \mathrm{~m}$
- FY17 dividend of $€ 16 \mathrm{~m}$ to be paid in 2018



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## 1Q 2018 FINANCIAL RESULTS <br> GROUP PROFIT \& LOSS ACCOUNT

| FY | IFRS FINANCIAL STATEMENTS | 1Q |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2017 | € MILLION | 2017 | 2018 | $\Delta \%$ |
| 7,995 | Sales | 2,066 | 2,168 | 5\% |
| $(6,907)$ | Cost of sales | $(1,781)$ | $(1,945)$ | (9\%) |
| 1,087 | Gross profit | 285 | 224 | (21\%) |
| (410) | Selling, distribution, administrative \& exploration expenses | (96) | (107) | (11\%) |
| (16) | Other operating (expenses) / income - net | (7) | 2 | - |
| 662 | Operating profit (loss) | 181 | 119 | (34\%) |
| 5 | Finance Income | 1 | 1 | (23\%) |
| (170) | Finance Expense | (48) | (40) | 17\% |
| (8) | Currency exchange gains /(losses) | (1) | (2) |  |
| 31 | Share of operating profit of associates* | 31 | 14 | (55\%) |
| 520 | Profit before income tax | 164 | 92 | (44\%) |
| (136) | Income tax expense / (credit) | (41) | (18) | 56\% |
| 384 | Profit for the period | 124 | 74 | (40\%) |
| (3) | Minority Interest |  |  |  |
| 381 | Net Income (Loss) | 124 | 74 | (40\%) |
| 1.25 | Basic and diluted EPS (in €) | 0.41 | 0.24 | - |
| 851 | Reported EBITDA | 231 | 166 | (28\%) |

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## 1Q 2018 FINANCIAL RESULTS

## REPORTED VS ADJUSTED EBITDA

| FY | (€ million) |  | 1Q |
| :---: | :---: | :---: | :---: |
| 2017 |  | 2017 | 2018 |
| 851 | Reported EBITDA | 226 | 166 |
| (59) | Inventory effect - Loss/(Gain) | (9) | (19) |
| 41 | One-offs - Loss / (Gain) | 12 | 2 |
| 834 | Adjusted EBITDA | 229 | 149 |

## 1Q 2018 FINANCIAL RESULTS <br> GROUP BALANCE SHEET

| IFRS FINANCIAL STATEMENTS | FY | 1Q |
| :--- | ---: | ---: |
| $\boldsymbol{\epsilon}$ MILLION | $\mathbf{2 0 1 7}$ | $\mathbf{2 0 1 8}$ |
| Non-current assets |  |  |
| Tangible and Intangible assets | 3,418 | 3,397 |
| Investments in affiliated companies* | 702 | 716 |
| Other non-current assets | 163 | 166 |
|  | $\mathbf{4 , 2 8 2}$ | $\mathbf{4 , 2 7 9}$ |
| Current assets |  |  |
| Inventories | 1,056 | 1,042 |
| Trade and other receivables | 791 | 849 |
| Derivative financial instruments | 12 | 16 |
| Cash, cash equivalents and restricted cash | $\mathbf{1 , 0 1 9}$ | 683 |
| Total assets | $\mathbf{2 , 8 7 8}$ | $\mathbf{2 , 5 9 0}$ |
| Shareholders equity | $\mathbf{7 , 1 6 0}$ | $\mathbf{6 , 8 6 8}$ |
| Minority interest | 2,309 | 2,383 |
| Total equity | 63 | 63 |
| Non- current liabilities | $\mathbf{2 , 3 7 2}$ | $\mathbf{2 , 4 4 6}$ |
| Borrowings |  |  |
| Other non-current liabilities | 920 | $\mathbf{1 , 1 1 7}$ |
| Current liabilities | 300 | 325 |
| Trade and other payables | $\mathbf{1 , 2 2 0}$ | $\mathbf{1 , 4 4 3}$ |
| Borrowings | $\mathbf{1 , 6 6 1}$ | $\mathbf{1 , 4 3 4}$ |
| Other current liabilities | 1,900 | $\mathbf{1 , 5 4 0}$ |
| Total liabilities | $\mathbf{7}$ | 6 |
| Total equity and liabilities | $\mathbf{3 , 5 6 8}$ | $\mathbf{2 , 9 8 0}$ |

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## 1Q 2018 FINANCIAL RESULTS <br> GROUP CASH FLOW

| FY | IFRS FINANCIAL STATEMENTS |  | 1Q |
| :---: | :---: | :---: | :---: |
| 2017 | € MILLION | 2017 | 2018 |
|  | Cash flows from operating activities |  |  |
| 453 | Cash generated from operations | 41 | (98) |
| (10) | Income and other taxes paid | (2) | 4 |
| 443 | Net cash (used in) / generated from operating activities | 39 | (93) |
|  | Cash flows from investing activities |  |  |
| (209) | Purchase of property, plant and equipment \& intangible assets | (18) | (25) |
| - | Acquisition of further equity interest in subsidiary |  | (16) |
| - | Purchase of subsidiary, net of cash acquired |  | (1) |
| 5 | Interest received | 1 | 1 |
| 19 | Dividends received | - | - |
| (185) | Net cash used in investing activities | (17) | (41) |
|  | Cash flows from financing activities |  |  |
| (161) | Interest paid | (41) | (33) |
| (107) | Dividends paid | - | - |
| 12 | Movement of restricted cash | 12 | 144 |
| (10) | Acquisition of treasury shares | - | - |
| 288 | Proceeds from borrowings | 46 | - |
| (323) | Repayment of borrowings | (26) | (166) |
| (300) | Net cash generated from / (used in ) financing activities | (10) | (54) |
| (42) | Net increase/(decrease) in cash \& cash equivalents | 12 | (189) |
| 924 | Cash \& cash equivalents at the beginning of the period | 924 | 873 |
| (9) | Exchange gains/(losses) on cash \& cash equivalents | (1) | (3) |
| (42) | Net increase/(decrease) in cash \& cash equivalents | 12 | (189) |
| 873 | Cash \& cash equivalents at end of the period | 935 | 682 |

## 1Q 2018 FINANCIAL RESULTS <br> SEGMENTAL ANALYSIS - I

| FY |  | 1Q |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2017 | € million, IFRS | 2017 | 2018 | , \% |
|  | Reported EBITDA |  |  |  |
| 670 | Refining, Supply \& Trading | 187 | 131 | -30\% |
| 95 | Petrochemicals | 28 | 26 | -6\% |
| 95 | Marketing | 13 | 13 | -3\% |
| 860 | Core Business | 228 | 170 | -26\% |
| -9 | Other (incl. E\&P) | -2 | -3 | -43\% |
| 851 | Total | 226 | 166 | -26\% |
| 95 | Associates (Power \& Gas) share attributable to Group <br> Adjusted EBITDA (*) <br> 18 |  | 28 | -42\% |
|  | Adjusted EBITDA (*) |  |  |  |
| 639 | Refining, Supply \& Trading | 190 | 113 | -41\% |
| 95 | Petrochemicals | 28 | 26 | -6\% |
| 107 | Marketing | 13 | 14 | 2\% |
| 841 | Core Business | 231 | 153 | -34\% |
| -7 | Other (incl. E\&P) | -2 | -3 | -43\% |
| 834 | Total | 229 | 149 | -35\% |
| 95 | Associates (Power \& Gas) share attributable to Group | 48 | 28 | -42\% |
|  | Adjusted EBIT (*) |  |  |  |
| 496 | Refining, Supply \& Trading | 158 | 78 | -51\% |
| 91 | Petrochemicals | 26 | 25 | -6\% |
| 68 | Marketing | 3 | 3 | 15\% |
| 655 | Core Business | 187 | 106 | -43\% |
| -10 | Other (incl. E\&P) | -3 | -4 | -45\% |
| 644 | Total | 184 | 102 | -45\% |
| 31 | Associates (Power \& Gas) share attributable to Group (adjusted) | 31 | 14 | -55\% |

(*) Calculated as Reported less the Inventory effects and other non-operating items PETROLEUM

## 1Q 2018 FINANCIAL RESULTS <br> SEGMENTAL ANALYSIS - II

| FY | € million, IFRS | 1Q |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2017 |  | 2017 | 2018 | $\Delta \%$ |
|  | Volumes (M/T'000) |  |  |  |
| 16,069 | Refining, Supply \& Trading | 3,977 | 4,102 | 3\% |
| 243 | Petrochemicals | 66 | 68 | 3\% |
| 5,165 | Marketing | 1,201 | 1,046 | -13\% |
| 21,477 | Total - Core Business | 5,276 | 5,216 | -1\% |
|  | Sales |  |  |  |
| 7,001 | Refining, Supply \& Trading | 1,837 | 1,936 | 5\% |
| 267 | Petrochemicals | 74 | 77 | 3\% |
| 2,912 | Marketing | 687 | 643 | -7\% |
| 10,179 | Core Business | 2,610 | 2,655 | 2\% |
| -2,185 | Intersegment \& other | -533 | -487 | 9\% |
| 7,995 | Total | 2,078 | 2,168 | 4\% |
|  | Capital Employed |  |  |  |
| 2,458 | Refining, Supply \& Trading | 2,242 | 2,628 | 17\% |
| 905 | Marketing | 941 | 926 | -2\% |
| 75 | Petrochemicals | 101 | 100 | -1\% |
| 3,438 | Core Business | 3,284 | 3,654 | 11\% |
| 702 | Associates (Power \& Gas) | 720 | 716 | -1\% |
| 33 | Other (incl. E\&P) | 35 | 50 | 43\% |
| 4,173 | Total | 4,039 | 4,419 | 9\% |

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## DISCLAIMER

## Forward looking statements

HELLENIC PETROLEUM do not in general publish forecasts regarding their future financial results. The financial forecasts contained in this document are based on a series of assumptions, which are subject to the occurrence of events that can neither be reasonably foreseen by HELLENIC PETROLEUM, nor are within HELLENIC PETROLEUM's control. The said forecasts represent management's estimates, and should be treated as mere estimates. There is no certainty that the actual financial results of HELLENIC PETROLEUM will be in line with the forecasted ones.

In particular, the actual results may differ (even materially) from the forecasted ones due to, among other reasons, changes in the financial conditions within Greece, fluctuations in the prices of crude oil and oil products in general, as well as fluctuations in foreign currencies rates, international petrochemicals prices, changes in supply and demand and changes of weather conditions. Consequently, it should be stressed that HELLENIC PETROLEUM do not and could not reasonably be expected to, provide any representation or guarantee, with respect to the creditworthiness of the forecasts.

This presentation also contains certain financial information and key performance indicators which are primarily focused at providing a "business" perspective and as a consequence may not be presented in accordance with International Financial Reporting Standards (IFRS).


[^0]:    (*) Calculated as Reported less the Inventory effects and other non-operating items
    (**) Inc/udes 35\% share of operating profit of DEPA Group adjusted for one-off items

[^1]:    (*) Does not include PPC and armed forces

